

Kick Your Sales Calling Team Into High Gear

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1. DETERMINE THE BEST STRUCTURE TO MAXIMIZE THE PRODUCTIVITY AND UNIQUE ABILITIES OF TEAM MEMBERS

- Assess each current team member's strengths, weaknesses and unique talents. Ask yourself the following questions:
 - Who has natural sales ability and primarily thrives on getting the business?
 - Who is strong at and enjoys organizing, problem solving, client relations and servicing accounts?
 - Who is strong at and enjoys detail or number crunching?
 - Who is not suited for my team and needs redirecting?
- What do we need to do to maximize the talents of my team members?
 - Should we specialize by target market, niche, customer size?
 - How do we implement best?
 - What challenges should we anticipate?

Action Items/Team:

2. CREATE TARGET LISTS AND ASSIGN RESPONSIBILITY

Ask each sales rep to define their Top 25-50 prospects and Top 25-50 customers to target and focus their sales efforts for each quarter or the coming year.

A good target list can include:

Priority rating or potential value of each customer/prospect (A,B, C)

Estimated income, \$ volume, total sales expected

Likelihood of closing in the next 3, 6, 9 months

Status/Next Step

Assigned rep or manager

Discuss with your team:

What target lists do we currently have in place? How can they be improved to be a more useful tool and easier to complete?

Action Item/Team:

3. DETERMINE TEAM AND INDIVIDUAL GOALS

Embrace the "Olympic athlete" mentality.

Assign "both" individual and team goals

Answer the following questions:

Do I have clear goals broken down quarterly or monthly for each sales rep/ calling officer? Yes No

If no, what do I need to do to help set goals?

Do we need to restructure the goals to maximize and motivate "team" performance?
 Yes No

If yes, how do we go about it?

To get "buy in" and motivate your team:

Discuss goals with staff and mutually agree

Reduce "big" goals to bite-size pieces. This is called "reduce it to the ridiculous."

Create a "tiered" level of performance with increased recognition or incentives for each level

Create goals that staff can monitor easily and give frequent updates.

Be ready to adjust the goals due to market conditions and other unique factors.

Action Item/Team:

4. INVEST IN A CONTACT MANAGEMENT SYSTEM

Install a “**contact management**” client intelligence system to record all customer calls, conversations, services taken and follow-up action.

A powerful contact management system can be used to do the following:

- Record conversations and key customer concerns
- Schedule follow up actions with an alarm to remind you
- Schedule all “to do” and action items in the client record and link to your calendar
- Allow you to prioritize A, B, and C prospects or action items
- Link all incoming and outgoing emails to each client record
- Link all Word documents to each client
- Print numerous sales reports by city, \$ _____, title, Top 50, or any other “filter” you create
- Allow you to market by email and stay in touch with prospects

What do we currently have in place?

What do we need to record client calls more effectively and share information?

What have I done to make sure each of my team members has an organized follow up system and is using it consistently?

RECOMMENDATION: GoldMine 1(800) 654-3526 or visit www.GoldMinesw.com

Action Items/Team:

5. GET PEOPLE OUT ON CALLS AND FOCUSED ON REVENUE

Dedicate “focus” days to generate revenue (Adapted from Dan Sullivan’s Strategic Coach)

Assign “focus” days to your team members to schedule sales calls and let it be known that they cannot show up at the office (e.g. Tuesday is Sally’s day and Wednesday is Tom’s day)

Schedule more joint calls to increase activity.

6. COACH AND CRITIQUE SALES CALLS TO BUILD CONFIDENCE

Periodically coach and critique calls and offer suggestions and feedback. (Note: If a sales manager is unsure of his/her own sales aptitude, it is recommended he/she go on several calls with a peer to practice prior to coaching other team members.)

- Immediately after a call, ask your rep to conduct a self-critique and then offer your feedback based on a checklist. Identify strengths first and areas for improvement. (See sample form on next page.)
 - What are “red flags” or pitfalls to listen for in a sales presentation?
 - a. _____
 - b. _____
 - c. _____
 - d. _____
 - e. _____
 - f. _____

Action Item/Team: (Assign sales call or SWAT team coaches)

AVAILABLE CDS/AUDIO CASSETTE TOOLS

NOTE: Two previously recorded teleseminars offer in depth information on how to pre-call plan effectively and how to make and critique an effective sales call. The following two topics are available on CD and includes a handout for only \$18:

Pre Call Planning- Winning Sales Strategies of Top Performers

Mastering the Sales Call Process- A Self Evaluation

To order, email Cindy@RomanoSanfilippo.com with your complete address, credit card number, and quantity desired or call (760) 738-9100 or fax back the order form attached.

EVALUATION / OBSERVATION FORM

Name: _____ **Date:** _____

Position: _____

	Rate 1-10*
Preparation and Pre-Call Planning	_____
Professional Appearance	_____
Self-Organization (Properly Planned Day)	_____
Knowledge of Customer	_____
Knowledge of Competition	_____
Selling Skills	
Establishing Rapport	_____
Listening Skills	_____
Determining Needs/Probing (Open probes vs. Closed probes)	_____
Presenting Benefits	_____
Product Knowledge	_____
Use of Brochures, Sales Tools, Testimonials	_____
Handling Objections (Acknowledge, Probe or Respond)	_____
Closing/Ask for the Business	_____

Areas for Improvement:

*On the 1-10 scale, 1 is very poor; 10 is perfect. Less than 4 is well below standard; more than 7 is good.

7. PLAN RESULTS-ORIENTED AND PARTICIPATIVE SALES AND SERVICE MEETINGS

- | | |
|---|--|
| <input type="checkbox"/> Review the team goal | <input type="checkbox"/> Review product knowledge |
| <input type="checkbox"/> Review individual results | <input type="checkbox"/> Have an associate present |
| <input type="checkbox"/> Include sell and tell | <input type="checkbox"/> Bring in a guest speaker |
| <input type="checkbox"/> Review "Top A" prospects | <input type="checkbox"/> Encourage role-play |
| <input type="checkbox"/> Brainstorm obstacles | <input type="checkbox"/> Summarize action items |
| <input type="checkbox"/> Conduct a sales skill review | <input type="checkbox"/> End with recognition/reward |

Sales Meeting Tips:

Go around the room and ask everyone to read from their contact management or call reports; how many contacts they have had with a customer; is it an "A" or "B" contact; personal and business facts gleaned and the next step.

- To avoid "stale" or "off focus" sales meetings:
 - Build in interaction
 - Change the location
 - Stick to the agenda
 - Vary the length/format

Action / Item: To improve our sales meetings, I recommend we:

- 1.
- 2.
- 3.
- 4.
- 5.

SUMMARY DISCUSSION

The three "priority" items we need to act on immediately are:

- 1.
- 2.
- 3.

Possible pitfalls or obstacles that may hinder our progress are:

- 1.
- 2.
- 3.

To order the CD or cassette of this program, get more information about our "Sales Calling Team Retreat," sales training, private telecoaching, or to schedule Barbara when she's in your area, email Barb@romanosanfilippo.com, call 1-877 I SUCCEED, or fax or email back the order form.

